

## Detail by Assistant Director

2018/19 December Budget Monitoring Report

## ASSISTANT DIRECTOR - RESOURCES &amp; PERFORMANCE

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Forecast Variance Notes (numbers in brackets are underspends or increased income)
Resources & Performance	733,308	605,730	(53,839)	551,891	591,468	(9,919)	581,549	29,658	0.43%	(3,178)	
General Fund Adjustments	(10,483,671)	5,258,987	(16,213,601)	(10,954,614)	3,174,078	(24,091,602)	(20,917,524)	(9,962,910)	0.00%	0	
<b>Resources &amp; Performance:</b>	<b>(9,750,363)</b>	<b>5,864,717</b>	<b>(16,267,440)</b>	<b>(10,402,723)</b>	<b>3,765,546</b>	<b>(24,101,521)</b>	<b>(20,335,975)</b>	<b>(9,933,252)</b>		<b>(3,178)</b>	
Internal Audit	129,847	103,419	(6,924)	96,495	100,336	(2,000)	98,336	1,841	0.60%	(773)	
<b>Internal Audit:</b>	<b>129,847</b>	<b>103,419</b>	<b>(6,924)</b>	<b>96,495</b>	<b>100,336</b>	<b>(2,000)</b>	<b>98,336</b>	<b>1,841</b>		<b>(773)</b>	
ICT	905,119	1,080,115	(425,427)	654,688	1,122,504	(356,779)	765,725	111,037	0.52%	4,705	
<b>ICT:</b>	<b>905,119</b>	<b>1,080,115</b>	<b>(425,427)</b>	<b>654,688</b>	<b>1,122,504</b>	<b>(356,779)</b>	<b>765,725</b>	<b>111,037</b>		<b>4,705</b>	
Anglia Revenues Partnership	1,363,908	1,030,398	(10,161)	1,020,237	1,332,428	(73,258)	1,259,170	238,933	0.00%	0	
Council Tax Administration	(238,815)	0	(179,109)	(179,109)	677	(263,376)	(262,699)	(83,590)	9.82%	(23,442)	Income from Court costs higher than budgeted.
Business Rate Administration	(167,045)	0	(125,280)	(125,280)	13,210	(174,352)	(161,142)	(35,862)	2.15%	3,597	
Housing Benefits	(296,601)	17,085,551	(17,306,667)	(221,116)	17,644,110	(18,324,921)	(680,812)	(459,696)	0.00%	0	
<b>Anglia Revenues Partnership:</b>	<b>661,447</b>	<b>18,115,949</b>	<b>(17,621,217)</b>	<b>494,732</b>	<b>18,990,425</b>	<b>(18,835,907)</b>	<b>154,517</b>	<b>(340,215)</b>		<b>(19,845)</b>	
Corporate Expenditure	987,692	1,289,433	(489,441)	799,992	1,059,410	(232,440)	826,970	26,978	0.70%	(6,878)	
Non-Distributed Costs	136,959	105,750	(3,033)	102,717	74,680	(3,807)	70,872	(31,845)	1.76%	2,405	
Non-Distributed Costs - Cost of Unused Assets	43,070	47,070	(2,997)	44,073	47,070	0	47,070	2,997	0.00%	0	
<b>Corporate Expenditure:</b>	<b>1,167,721</b>	<b>1,442,253</b>	<b>(495,471)</b>	<b>946,782</b>	<b>1,181,160</b>	<b>(236,247)</b>	<b>944,912</b>	<b>(1,870)</b>		<b>(4,473)</b>	
Emergency Planning	30,270	30,270	0	30,270	30,833	0	30,833	563	1.86%	563	
<b>Emergency Planning:</b>	<b>30,270</b>	<b>30,270</b>	<b>0</b>	<b>30,270</b>	<b>30,833</b>	<b>0</b>	<b>30,833</b>	<b>563</b>		<b>563</b>	
<b>TOTALS: RESOURCES &amp; PERFORMANCE</b>	<b>(6,855,959)</b>	<b>26,636,723</b>	<b>(34,816,479)</b>	<b>(8,179,756)</b>	<b>25,190,804</b>	<b>(43,532,454)</b>	<b>(18,341,652)</b>	<b>(10,161,896)</b>		<b>(23,001)</b>	

## Detail by Assistant Director

2018/19 December Budget Monitoring Report

## ASSISTANT DIRECTOR - HUMAN RESOURCES , LEGAL &amp; DEMOCRATIC SERVICES

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Forecast Variance Notes
Human Resources & Payroll	573,696	518,166	(89,352)	428,814	480,747	(119,550)	361,197	(67,617)	11.27%	(64,668)	Corporate Agency Budget unlikely to be spent in full.
<b>Human Resources:</b>	<b>573,696</b>	<b>518,166</b>	<b>(89,352)</b>	<b>428,814</b>	<b>480,747</b>	<b>(119,550)</b>	<b>361,197</b>	<b>(67,617)</b>		<b>(64,668)</b>	
Health & Safety	105,945	90,087	(9,171)	80,916	91,707	(3,809)	87,897	6,981	6.49%	6,871	
<b>Health &amp; Safety:</b>	<b>105,945</b>	<b>90,087</b>	<b>(9,171)</b>	<b>80,916</b>	<b>91,707</b>	<b>(3,809)</b>	<b>87,897</b>	<b>6,981</b>		<b>6,871</b>	
Central Training Services	171,273	170,689	(42,471)	128,218	96,512	(8,721)	87,791	(40,427)	13.27%	(22,722)	
<b>Learning &amp; Development:</b>	<b>171,273</b>	<b>170,689</b>	<b>(42,471)</b>	<b>128,218</b>	<b>96,512</b>	<b>(8,721)</b>	<b>87,791</b>	<b>(40,427)</b>		<b>(22,722)</b>	
Legal Services	253,777	422,004	(229,506)	192,498	414,612	(184,961)	229,651	37,153	7.12%	(18,058)	Underspend on Staffing Costs, mainly arising from vacant posts and additional BMS income.
<b>Legal Services:</b>	<b>253,777</b>	<b>422,004</b>	<b>(229,506)</b>	<b>192,498</b>	<b>414,612</b>	<b>(184,961)</b>	<b>229,651</b>	<b>37,153</b>		<b>(18,058)</b>	
Democratic Services	206,981	175,902	(19,503)	156,399	181,573	(12,801)	168,773	12,374	0.53%	1,093	
Members Allowances & Expenses	363,280	276,375	0	276,375	287,613	(212)	287,401	11,026	2.32%	8,430	
Mayoralty & Civic Functions	88,938	73,002	(3,888)	69,114	74,787	(6,074)	68,712	(402)	0.87%	777	
<b>Democratic Services:</b>	<b>659,199</b>	<b>525,279</b>	<b>(23,391)</b>	<b>501,888</b>	<b>543,973</b>	<b>(19,087)</b>	<b>524,886</b>	<b>22,998</b>		<b>10,300</b>	
Electoral Registration	185,414	148,435	(17,001)	131,434	212,927	(18,117)	194,810	63,376	4.30%	7,977	Additional costs expected on Postage & Staffing.
Election Expenses	32,136	32,134	0	32,134	38,229	0	38,229	6,095	6.65%	(2,136)	
<b>Elections:</b>	<b>217,550</b>	<b>180,569</b>	<b>(17,001)</b>	<b>163,568</b>	<b>251,156</b>	<b>(18,117)</b>	<b>233,039</b>	<b>69,471</b>		<b>5,841</b>	
<b>TOTALS: HR &amp; DEMOCRATIC SERVICES</b>	<b>1,981,440</b>	<b>1,906,794</b>	<b>(410,892)</b>	<b>1,495,902</b>	<b>1,878,707</b>	<b>(354,245)</b>	<b>1,524,461</b>	<b>28,559</b>		<b>(82,436)</b>	

## Detail by Assistant Director

2018/19 December Budget Monitoring Report

## ASSISTANT DIRECTOR - FAMILIES &amp; COMMUNITIES

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Forecast Variance Notes
Policy	219,614	215,052	(45,900)	169,152	262,817	(114,173)	148,644	(20,508)	11.34%	(24,908)	Underspend on staffing costs, mainly arising from reduced working hours.
<b>Policy:</b>	<b>219,614</b>	<b>215,052</b>	<b>(45,900)</b>	<b>169,152</b>	<b>262,817</b>	<b>(114,173)</b>	<b>148,644</b>	<b>(20,508)</b>		<b>(24,908)</b>	
Communications	136,243	120,352	(16,560)	103,792	112,432	(5,861)	106,571	2,779	2.68%	3,654	
Website and Intranet	38,848	32,178	0	32,178	20,633	0	20,633	(11,545)	0.68%	(266)	
<b>Communications:</b>	<b>175,091</b>	<b>152,530</b>	<b>(16,560)</b>	<b>135,970</b>	<b>133,065</b>	<b>(5,861)</b>	<b>127,204</b>	<b>(8,766)</b>		<b>3,388</b>	
Customer Services	580,851	447,939	0	447,939	431,975	0	431,975	(15,964)	2.50%	(14,543)	
<b>Customer Services:</b>	<b>580,851</b>	<b>447,939</b>	<b>0</b>	<b>447,939</b>	<b>431,975</b>	<b>0</b>	<b>431,975</b>	<b>(15,964)</b>		<b>(14,543)</b>	
Families & Communities	327,462	254,698	(7,506)	247,192	241,637	(24,531)	217,107	(30,085)	1.70%	(5,572)	
Community Chest - Families & Communities	216,483	445,341	(228,858)	216,483	316,074	(106,103)	209,971	(6,512)	0.00%	0	
Health, Culture & Arts	0	0	0	0	93	0	93	93	0.00%	0	
Lifelink Project	368	68,808	(68,661)	147	46,830	(46,830)	0	(147)	100.00%	(368)	
Community Centres	23,372	26,560	(5,616)	20,944	26,903	(2,658)	24,245	3,301	9.80%	(2,290)	
<b>Families &amp; Communities:</b>	<b>567,685</b>	<b>795,407</b>	<b>(310,641)</b>	<b>484,766</b>	<b>631,537</b>	<b>(180,122)</b>	<b>451,416</b>	<b>(33,350)</b>		<b>(8,230)</b>	
Housing Options: Choice Based Lettings	50,121	109,277	(30,180)	79,097	116,919	(21,731)	95,188	16,091	0.73%	(367)	
Housing Options: Advice & Prevention	304,396	551,392	(286,988)	264,404	705,842	(443,102)	262,741	(1,663)	1.59%	(4,831)	
Housing Options: Solutions	68,455	157,610	(68,056)	89,554	214,546	(80,549)	133,997	44,443	0.01%	4	
Housing Options: Severe Weather Emergency Provision (SWEP)	60,000	45,000	0	45,000	0	0	0	(45,000)	100.00%	(60,000)	Funding provided from an external source as a one off for this financial year. Funding will remain in the base budget for future years.
Housing Options: Outreach Services	409	9,219	(9,056)	163	320,226	(320,226)	0	(163)	100.00%	(409)	
<b>Housing Options:</b>	<b>483,381</b>	<b>872,498</b>	<b>(394,280)</b>	<b>478,218</b>	<b>1,357,533</b>	<b>(865,608)</b>	<b>491,926</b>	<b>13,708</b>		<b>(65,603)</b>	
<b>TOTALS: FAMILIES &amp; COMMUNITIES</b>	<b>2,026,622</b>	<b>2,483,426</b>	<b>(767,381)</b>	<b>1,716,045</b>	<b>2,816,927</b>	<b>(1,165,764)</b>	<b>1,651,165</b>	<b>(64,880)</b>		<b>(109,896)</b>	

## Detail by Assistant Director

2018/19 December Budget Monitoring Report

## ASSISTANT DIRECTOR - PLANNING &amp; REGULATORY SERVICES

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Forecast Variance Notes
Development Control	(27,128)	725,575	(741,825)	(16,250)	742,685	(821,597)	(78,912)	(62,662)	353.38%	(95,864)	income expected to exceed budget due to several major developments in the first half of the financial year.
<b>Development Control:</b>	<b>(27,128)</b>	<b>725,575</b>	<b>(741,825)</b>	<b>(16,250)</b>	<b>742,685</b>	<b>(821,597)</b>	<b>(78,912)</b>	<b>(62,662)</b>	<b>4</b>	<b>(95,864)</b>	
Land Charges	(100,729)	57,607	(145,504)	(87,897)	41,212	(132,354)	(91,142)	(3,245)	0.87%	(875)	
Building Control	41,727	194,472	(160,875)	33,597	205,468	(168,211)	37,257	3,660	23.50%	9,804	Additional Post approved partly offset by higher than anticipated income.
Planning & Regulatory Support	340,497	257,762	0	257,762	262,800	0	262,800	5,038	1.11%	3,776	
<b>Business (BC &amp; Support):</b>	<b>281,495</b>	<b>509,841</b>	<b>(306,379)</b>	<b>203,462</b>	<b>509,480</b>	<b>(300,565)</b>	<b>208,915</b>	<b>5,453</b>		<b>12,705</b>	
Prevention of Pollution	49,082	46,301	(11,502)	34,799	47,534	(12,637)	34,897	98	11.10%	5,449	
Environmental Management	(50,577)	51,836	(89,253)	(37,417)	44,606	(50,993)	(6,387)	31,030	76.67%	38,775	Loss of Solar for Business income due to lower capital spend than anticipated in previous years.
Drinking Water Quality	34,903	33,513	(7,416)	26,097	32,278	(7,725)	24,553	(1,544)	14.95%	(5,219)	
Climate Change	36,771	31,154	0	31,154	35,860	(5,641)	30,218	(936)	1.64%	(603)	
Home Energy Conservation	3,000	2,250	0	2,250	(1,267)	0	(1,267)	(3,517)	95.70%	(2,871)	
<b>Environment:</b>	<b>73,179</b>	<b>165,054</b>	<b>(108,171)</b>	<b>56,883</b>	<b>159,011</b>	<b>(76,996)</b>	<b>82,014</b>	<b>25,131</b>		<b>35,531</b>	
Licensing	13,599	144,616	(141,101)	3,515	143,063	(127,352)	15,711	12,196	82.34%	11,198	
Hackney Carriage & Private Hire Licensing	(70,122)	28,283	(82,377)	(54,094)	28,495	(127,565)	(99,070)	(44,976)	23.08%	(16,183)	
Food Safety	97,230	93,280	(15,300)	77,980	99,537	(18,530)	81,007	3,027	8.46%	8,221	
Health & Safety at Work Act/Enforcement	94,968	72,368	0	72,368	75,717	(60)	75,657	3,289	5.80%	5,504	
<b>Business Reg &amp; Licensing:</b>	<b>135,675</b>	<b>338,547</b>	<b>(238,778)</b>	<b>99,769</b>	<b>346,812</b>	<b>(273,507)</b>	<b>73,305</b>	<b>(26,464)</b>		<b>8,740</b>	
Housing Renewals	132,515	101,209	(477)	100,732	101,549	(330)	101,219	487	1.97%	2,611	
Burial of the Dead	16,540	12,459	(72)	12,387	13,409	(61)	13,348	961	12.15%	2,010	
Other Public Health Services	215,001	167,090	(3,645)	163,445	165,308	(16,110)	149,198	(14,247)	2.84%	(6,101)	
<b>Public Health &amp; Housing:</b>	<b>364,056</b>	<b>280,758</b>	<b>(4,194)</b>	<b>276,564</b>	<b>280,266</b>	<b>(16,501)</b>	<b>263,765</b>	<b>(12,799)</b>		<b>(1,480)</b>	
<b>TOTALS: PLANNING &amp; GROWTH</b>	<b>827,277</b>	<b>2,019,775</b>	<b>(1,399,347)</b>	<b>620,428</b>	<b>2,038,254</b>	<b>(1,489,166)</b>	<b>549,087</b>	<b>(71,341)</b>		<b>(40,368)</b>	

## Detail by Assistant Director

2018/19 December Budget Monitoring Report

## ASSISTANT DIRECTOR - OPERATIONS

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Forecast Variance Notes
Vehicle Workshop	(62,329)	517,662	(683,232)	(165,570)	529,506	(683,619)	(154,113)	11,457	7.35%	(4,582)	
Pool Cars	5,106	18,669	(18,921)	(252)	14,899	(19,238)	(4,339)	(4,087)	1.80%	(92)	
Vehicle Workshop Trading Account - FHDC	0	333,148	(305,883)	27,265	385,412	(363,357)	22,054	(5,211)	0.00%	0	
<b>Fleet Management:</b>	<b>(57,223)</b>	<b>869,479</b>	<b>(1,008,036)</b>	<b>(138,557)</b>	<b>929,817</b>	<b>(1,066,214)</b>	<b>(136,398)</b>	<b>2,159</b>		<b>(4,674)</b>	
Depots	(158,992)	417,292	(625,838)	(208,546)	397,332	(592,255)	(194,923)	13,623	6.80%	10,811	Overspend mainly arising from Staff Costs.
Grounds Maintenance Operatives	(157,877)	1,055,807	(1,451,204)	(395,398)	1,124,599	(1,544,663)	(420,064)	(24,666)	1.57%	2,479	
Tree Maintenance Operatives	(238)	145,775	(177,695)	(31,920)	153,833	(155,110)	(1,277)	30,643	223.95%	(533)	
Waste & Cleansing Operatives	(410,674)	3,672,545	(4,967,069)	(1,294,524)	3,817,473	(5,038,973)	(1,221,500)	73,024	2.04%	8,371	
Markets	(88,544)	287,622	(296,622)	(9,000)	243,968	(265,551)	(21,583)	(12,583)	6.57%	5,815	
<b>Operational:</b>	<b>(816,325)</b>	<b>5,579,041</b>	<b>(7,518,428)</b>	<b>(1,939,388)</b>	<b>5,737,205</b>	<b>(7,596,552)</b>	<b>(1,859,347)</b>	<b>80,041</b>		<b>26,943</b>	
Street Cleansing	1,492,899	1,542,732	(28,125)	1,514,607	1,571,882	(41,922)	1,529,960	15,353	1.21%	18,138	Overspend mainly arising from Staff Costs.
Refuse Collection (Black Bin)	1,143,094	1,188,088	(50,178)	1,137,910	1,220,492	(27,347)	1,193,145	55,235	1.45%	16,531	
Recycling Collection (Blue Bin)	675,619	1,050,467	(265,240)	785,227	1,077,567	(156,816)	920,751	135,524	19.19%	129,665	Recycling credits currently expected to fall short of budget. To be monitored closely in the coming months.
Compostable Collection (Brown Bin)	33,904	996,949	(1,037,315)	(40,366)	681,045	(1,028,875)	(347,829)	(307,463)	153.13%	(51,917)	Anticipated brown bin income is up by 2.8%. Assumed payments to SCC and other costs are currently forecast to be down at present. The service is currently on track to achieve the budgeted break-even position by 2019/20.
Bulky, Fridges, Metal & Scrap Collection	119,966	157,127	(30,753)	126,374	158,535	(29,181)	129,354	2,980	0.91%	1,096	
Clinical & Hazardous Waste Collection	13,842	20,336	(7,175)	13,161	16,924	(5,413)	11,511	(1,650)	0.04%	5	
Multi-Bank Recycling Sites	(23,703)	59,622	(83,920)	(24,298)	48,559	(87,016)	(38,456)	(14,158)	85.89%	(20,358)	
Trade Waste	(389,573)	1,046,121	(1,601,567)	(555,446)	1,172,770	(1,892,978)	(720,208)	(164,762)	13.98%	(54,473)	Income currently expected to be higher than budgeted.
<b>Waste - Business &amp; Commercial</b>	<b>3,066,048</b>	<b>6,061,442</b>	<b>(3,104,273)</b>	<b>2,957,169</b>	<b>5,947,774</b>	<b>(3,269,548)</b>	<b>2,678,228</b>	<b>(278,941)</b>		<b>38,687</b>	
Non-HRA Housing Properties	1,091	1,091	0	1,091	21,810	(13,558)	8,252	7,161	65.44%	714	
Property Services	567,655	446,183	(7,020)	439,163	448,632	(10,379)	438,252	(911)	3.66%	20,780	Overspend mainly arising from Staff Costs.
<b>Property Maintenance:</b>	<b>568,746</b>	<b>447,274</b>	<b>(7,020)</b>	<b>440,254</b>	<b>470,442</b>	<b>(23,937)</b>	<b>446,504</b>	<b>6,250</b>		<b>21,494</b>	

## Detail by Assistant Director

2018/19 December Budget Monitoring Report

## ASSISTANT DIRECTOR - OPERATIONS (CONTINUED)

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Forecast Variance Notes
Industrial & Business Units	(2,021,420)	323,364	(1,788,884)	(1,465,520)	286,515	(1,804,048)	(1,517,533)	(52,013)	1.09%	(21,988)	
Town Centres & Shops	(934,063)	189,469	(868,062)	(678,593)	102,851	(803,470)	(700,619)	(22,026)	1.79%	(16,742)	Income from Shop Rents currently expected to exceed budget.
<b>Property Management:</b>	<b>(2,955,483)</b>	<b>512,833</b>	<b>(2,656,946)</b>	<b>(2,144,113)</b>	<b>389,366</b>	<b>(2,607,518)</b>	<b>(2,218,152)</b>	<b>(74,039)</b>		<b>(38,730)</b>	
Offices: West Suffolk House	(148,077)	834,658	(822,735)	11,923	926,553	(646,162)	280,391	268,468	4.08%	6,047	
Offices: Haverhill House	(46,950)	232,088	(231,544)	544	127,822	(194,989)	(67,168)	(67,712)	38.73%	18,182	
Public Conveniences	143,044	133,461	(23,994)	109,467	114,213	(9,804)	104,408	(5,059)	2.17%	(3,104)	
CCTV	168,340	315,288	(200,268)	115,020	369,904	(14,137)	355,767	240,747	6.47%	10,891	
Green Travel Plan	(2,170)	58,450	(39,944)	18,506	28,412	(16,963)	11,449	(7,057)	171.57%	(3,723)	
Street Banners & Displays	(23)	6,480	(5,292)	1,188	10,415	(2,923)	7,492	6,304	25143.48%	5,783	
District Highways Services	420,234	458,214	(5,976)	452,238	445,768	(41,702)	404,066	(48,172)	4.27%	(17,935)	
Street Furniture	51,485	38,978	(117)	38,861	22,186	66	22,252	(16,609)	14.78%	(7,608)	
Land Drainage & Associated Works	7,459	7,253	(783)	6,470	3,630	0	3,630	(2,840)	33.65%	(2,510)	
Bury Bus Station	80,289	118,108	(42,750)	75,358	91,449	(15,196)	76,253	895	2.55%	2,044	
<b>Facilities, CCTV &amp; Highways Services:</b>	<b>673,631</b>	<b>2,202,978</b>	<b>(1,373,403)</b>	<b>829,575</b>	<b>2,140,352</b>	<b>(941,810)</b>	<b>1,198,540</b>	<b>368,965</b>		<b>8,067</b>	
Courier & Postal Service	116,870	191,961	(70,500)	121,461	186,451	4,800	191,251	69,790	0.41%	483	
Printing & Copying Service	46,071	70,173	(29,375)	40,798	46,361	(26,749)	19,612	(21,186)	20.66%	(9,519)	
<b>Central Services:</b>	<b>162,941</b>	<b>262,134</b>	<b>(99,875)</b>	<b>162,259</b>	<b>232,812</b>	<b>(21,949)</b>	<b>210,863</b>	<b>48,604</b>		<b>(9,036)</b>	
Off Street Car Parks	(3,156,257)	1,451,318	(3,594,033)	(2,142,716)	1,467,871	(3,518,996)	(2,051,125)	91,591	8.24%	260,102	Car park income currently expected to fall short of budgeted levels
On Street Car Parking	(129,497)	565,116	(662,697)	(97,581)	609,577	(614,531)	(4,954)	92,627	0.00%	0	
<b>Car Parking:</b>	<b>(3,285,754)</b>	<b>2,016,434</b>	<b>(4,256,730)</b>	<b>(2,240,297)</b>	<b>2,077,448</b>	<b>(4,133,527)</b>	<b>(2,056,079)</b>	<b>184,218</b>		<b>260,102</b>	

## Detail by Assistant Director

2018/19 December Budget Monitoring Report

## ASSISTANT DIRECTOR - OPERATIONS (CONTINUED)

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Forecast Variance Notes
Arboriculture (Tree Maintenance Works)	191,012	194,774	0	194,774	187,522	(627)	186,895	(7,879)	0.94%	1,805	
Other Parks and Play Provision	526,162	739,226	(134,398)	604,828	806,412	(232,004)	574,408	(30,420)	0.84%	4,430	
Abbey Gardens	279,428	271,937	(66,525)	205,412	256,477	(86,218)	170,258	(35,154)	1.38%	(3,852)	
Nowton Park	82,569	162,445	(91,494)	70,951	167,782	(113,259)	54,523	(16,428)	4.48%	(3,698)	
East Town Park	98,121	92,054	(14,544)	77,510	96,099	(22,118)	73,982	(3,528)	1.69%	(1,660)	
Clare Country Park	593	22,270	(11,993)	10,277	22,269	(12,219)	10,050	(227)	142.66%	846	
Children's Play Areas	103,953	89,256	0	89,256	92,377	(150)	92,227	2,971	1.30%	(1,352)	
Cemeteries & Closed Churchyards	254,737	353,916	(97,326)	256,590	351,688	(113,351)	238,338	(18,252)	0.98%	(2,500)	
Allotments	(476)	700	(1,176)	(476)	860	(1,102)	(242)	234	49.16%	234	
<b>Parks &amp; Open Spaces:</b>	<b>1,536,099</b>	<b>1,926,578</b>	<b>(417,456)</b>	<b>1,509,122</b>	<b>1,981,486</b>	<b>(581,048)</b>	<b>1,400,439</b>	<b>(108,683)</b>		<b>(5,747)</b>	
Sports & Leisure Centres	420,371	500,343	(76,581)	423,762	456,816	(40,906)	415,910	(7,852)	3.46%	(14,531)	
Leisure & Sports	39,070	60,520	(31,216)	29,304	56,872	(35,902)	20,970	(8,334)	0.00%	0	
<b>Sports &amp; Leisure Development</b>	<b>459,441</b>	<b>560,863</b>	<b>(107,797)</b>	<b>453,066</b>	<b>513,688</b>	<b>(76,808)</b>	<b>436,880</b>	<b>(16,186)</b>		<b>(14,531)</b>	
Arts, Heritage & Cultural Services	87,939	79,150	0	79,150	87,159	(6,609)	80,550	1,400	0.07%	(59)	
Moyse's Hall Museum	257,695	265,202	(59,427)	205,775	316,254	(105,197)	211,057	5,282	1.22%	3,155	
West Stow Country Park	135,582	323,503	(228,700)	94,803	341,359	(241,378)	99,981	5,178	0.56%	761	
West Stow ASVT Operating Account	0	1,030	(774)	256	0	(2,498)	(2,498)	(2,754)	0.00%	(1,634)	
Heritage Sites & Monuments	5,558	15,305	(9,747)	5,558	7,222	(1,658)	5,564	6	0.11%	6	
West Front Houses	50,367	79,197	(28,830)	50,367	55,629	(6,479)	49,150	(1,217)	2.42%	(1,217)	
<b>Heritage</b>	<b>537,141</b>	<b>763,387</b>	<b>(327,478)</b>	<b>435,909</b>	<b>807,623</b>	<b>(363,819)</b>	<b>443,804</b>	<b>7,895</b>		<b>1,012</b>	
Leisure Promotion	152,867	114,462	0	114,462	125,507	(8,872)	116,636	2,174	4.79%	(7,322)	
The Apex	452,510	1,498,147	(1,072,203)	425,944	1,621,956	(1,252,934)	369,022	(56,922)	4.25%	(19,238)	
The Athenaeum	45,423	132,080	(81,218)	50,861	120,021	(66,076)	53,945	3,084	12.50%	5,680	
The Guildhall, Bury St Edmunds	49,082	51,175	(3,753)	47,422	43,939	(3,780)	40,159	(7,263)	3.39%	(1,665)	
Tourist Information Centres	77,068	70,841	(9,090)	61,751	64,378	(7,409)	56,968	(4,783)	3.84%	(2,963)	
Shopmobility	34,075	33,516	(6,147)	27,369	24,690	(1,485)	23,205	(4,164)	7.53%	(2,566)	
Bury Festival	54,388	165,216	(117,286)	47,930	157,192	(107,319)	49,873	1,943	7.45%	4,051	
<b>Halls &amp; Events</b>	<b>865,413</b>	<b>2,065,437</b>	<b>(1,289,697)</b>	<b>775,739</b>	<b>2,157,683</b>	<b>(1,447,875)</b>	<b>709,808</b>	<b>(65,931)</b>		<b>(24,023)</b>	
<b>TOTALS: OPERATIONS</b>	<b>754,675</b>	<b>23,267,880</b>	<b>(22,167,139)</b>	<b>1,100,738</b>	<b>23,385,696</b>	<b>(22,130,605)</b>	<b>1,255,090</b>	<b>154,352</b>		<b>259,564</b>	

## Detail by Assistant Director

2018/19 December Budget Monitoring Report

## ASSISTANT DIRECTOR - GROWTH

Cost Centre Description	Full Year Budget £	Expenditure Budget to Date £	Income Budget to Date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Over/(Under) Spend to Date £	Year End Forecast Variance %	Year End Forecast Variance £	Forecast Variance Notes
Housing Development & Strategy	163,883	176,807	(51,381)	125,426	188,011	(40,804)	147,207	21,781	9.49%	15,545	Lower income on Barley Homes than previously anticipated.
Gypsies & Travellers	25,193	19,734	(72)	19,662	14,803	(55)	14,748	(4,914)	0.70%	176	
<b>Housing Development &amp; Strategy:</b>	<b>189,076</b>	<b>196,541</b>	<b>(51,453)</b>	<b>145,088</b>	<b>202,814</b>	<b>(40,859)</b>	<b>161,955</b>	<b>16,867</b>		<b>15,721</b>	
Strategic Property	76,130	126,383	(69,568)	56,815	109,542	(55,150)	54,392	(2,423)	17.84%	13,579	Expected pressure due to currently being unable to Capitalise salaries due to timing of Capital Projects. Partly offset by vacancies in the team.
<b>Strategic Property</b>	<b>76,130</b>	<b>126,383</b>	<b>(69,568)</b>	<b>56,815</b>	<b>109,542</b>	<b>(55,150)</b>	<b>54,392</b>	<b>(2,423)</b>		<b>13,579</b>	
<b>Housing Business &amp; Partnerships:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Planning Policy	608,274	546,291	(58,698)	487,593	513,863	(59,190)	454,673	(32,920)	3.94%	(23,944)	Vacancies in the service area along with full funding of S106 monitoring post resulting in forecast underspend.
Local Plan	4,500	25,875	(22,500)	3,375	2,422	(116)	2,306	(1,069)	48.76%	(2,194)	
<b>Place Shaping:</b>	<b>612,774</b>	<b>572,166</b>	<b>(81,198)</b>	<b>490,968</b>	<b>516,285</b>	<b>(59,306)</b>	<b>456,979</b>	<b>(33,989)</b>		<b>(26,138)</b>	
Economic Development & Growth	390,347	375,442	(80,865)	294,577	350,079	(84,967)	265,112	(29,465)	1.41%	(5,522)	Staffing costs currently forecast to be lower than budgeted.
Strategic Tourism & Markets	39,020	35,302	(6,102)	29,200	42,483	(14,147)	28,336	(864)	6.02%	2,348	
Bury Christmas Fayre	(11,518)	142,172	(149,859)	(7,687)	227,086	(234,263)	(7,177)	510	21.13%	(2,434)	
Park & Ride	0	0	0	0	17,043	(22,758)	(5,715)	(5,715)	0	1,417	
<b>Economic Development &amp; Growth:</b>	<b>417,849</b>	<b>552,916</b>	<b>(236,826)</b>	<b>316,090</b>	<b>636,691</b>	<b>(356,135)</b>	<b>280,556</b>	<b>(35,534)</b>		<b>(4,191)</b>	
<b>TOTALS: GROWTH:</b>	<b>1,295,829</b>	<b>1,448,006</b>	<b>(439,045)</b>	<b>1,008,961</b>	<b>1,465,332</b>	<b>(511,450)</b>	<b>953,882</b>	<b>(55,079)</b>		<b>(1,029)</b>	